# WORLD OF FIBRE – ARE WE HEADING FROM ERA OF RCP TO A FUTURE OF VIRGIN PULP?



A.I.A.C.

Saara Söderberg Director, Global Practice Leader Pöyry Management Consulting

June 26, 2012

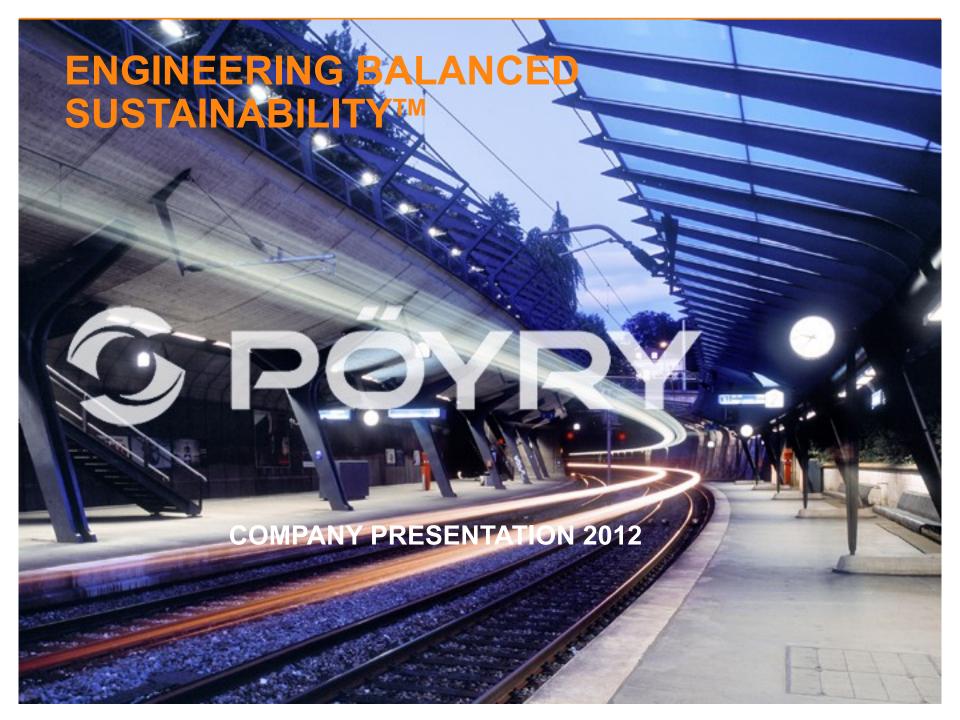
#### **CONTENTS**

- PÖYRY BRIEFLY
- WORLD OF FIBRE ARE WE HEADING FROM ERA OF RCP TO A FUTURE OF VIRGIN PULP?
  - WHO NEEDS FIBRE IN THE FUTURE ?
  - 2. WHERE IS FIBRE MOSTLY NEEDED?
  - 3. WHAT IS THE ROLE OF RCP?
  - 4. ARE THE CURRENT RCP SOURCES GETTING TOO SMALL?
  - 5. HOW WILL NEW ROLE OF VIRGIN MARKET PULP BE DEFINED ?









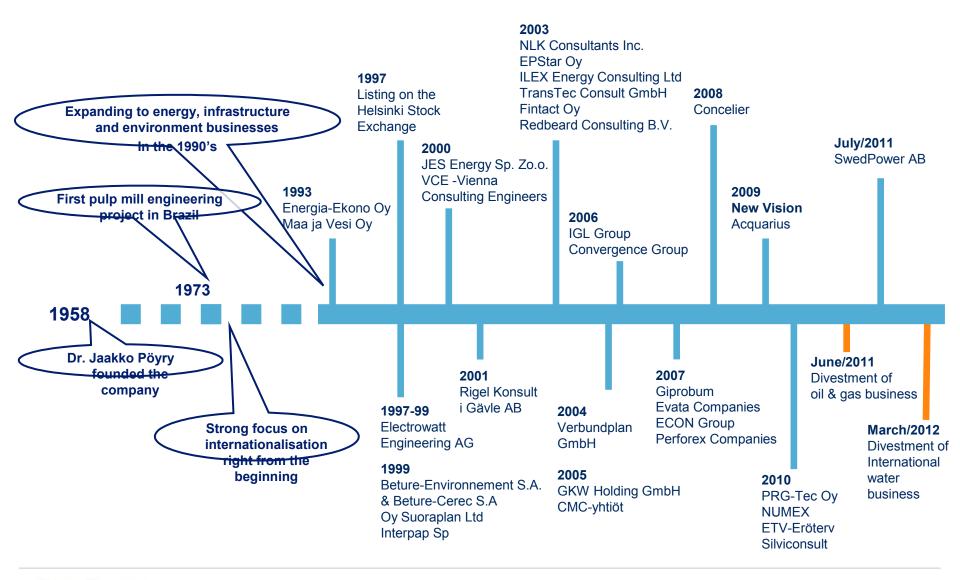
#### **GLOBAL EXPERTS IN CONSULTING AND ENGINEERING**

- Pöyry is a global consulting and engineering company dedicated to balanced sustainability and responsible business
- 7000 experts in about 50 countries
- Project experience in over 100 countries
- 15 000 projects annually
- Net sales in 2011 EUR 796 million
- Listed on the NASDAQ OMX Helsinki
- In the latest ENR annual top-200 international design firms survey Pöyry ranked
  - #6 in global power market
  - #6 in global industrial market





#### **ACQUISITIONS HAVE DRIVEN PÖYRY'S EXPANSION**





#### **PÖYRY'S INDUSTRY SECTORS**



Energy



Forest industry



**Chemicals and Biorefining** 



Mining & Minerals



Transportation



Water



Real Estate



## PÖYRY MANAGEMENT CONSULTING 500 CONSULTANTS IN 28 OFFICES IN 5 CONTINENTS





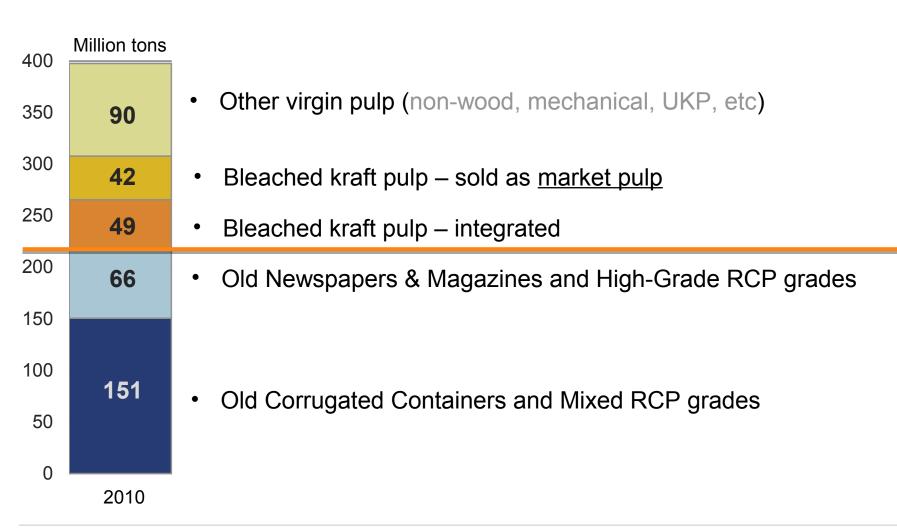
# WORLD OF FIBRE – ARE WE HEADING FROM ERA OF RCP TO A FUTURE OF VIRGIN PULP?

- 1. WHO NEEDS FIBRE IN THE FUTURE?
- 2. WHERE IS FIBRE MOSTLY NEEDED?
- 3. WHAT IS THE ROLE OF RCP?
- 4. ARE THE CURRENT RCP SOURCES GETTING TOO SMALL?
- 5. HOW WILL NEW ROLE OF VIRGIN MARKET PULP BE DEFINED?



#### THE MAIN SOURCES OF PAPERMAKING FIBRE TODAY

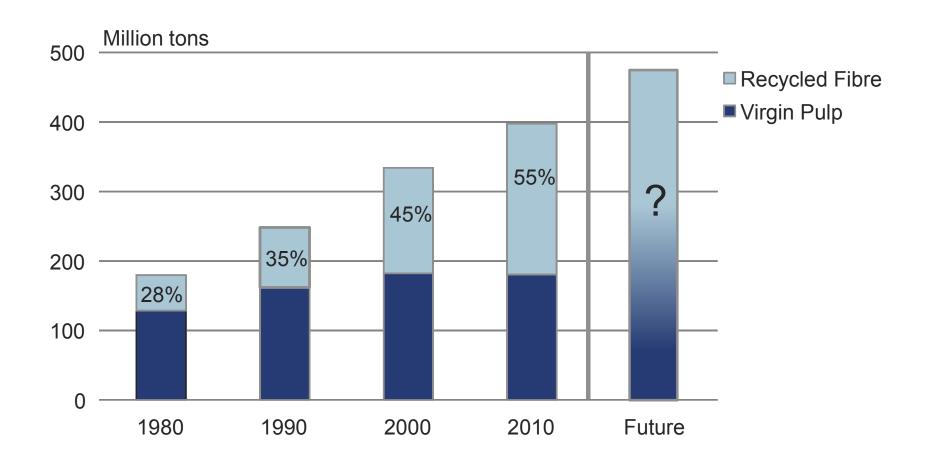
Recycled fibre accounts for over half of the global fibre needs.





#### **WORLD PAPERMAKING FIBRE DEMAND**

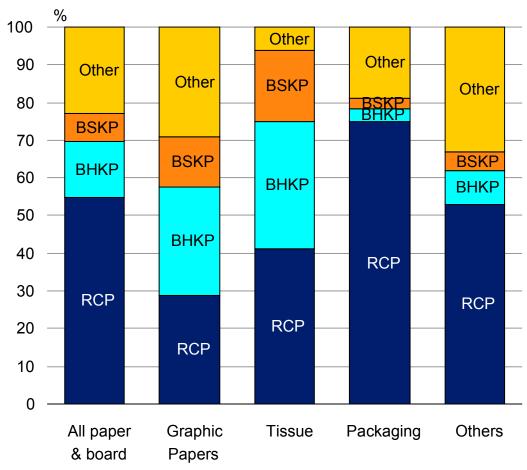
#### Recycled Fibre Shortage? Future Role of Virgin Pulp?





#### **GLOBAL FIBRE FURNISHES**

The availability of recycled papers is under pressure, with consequences to the whole world fibre balance



RCP = Recycled paper BHKP = Bleached hardwood kraft pulp BSKP = Bleached softwood kraft pulp

Other = Mechanical pulp, sulphite, non-wood, unbleached kraft pulp



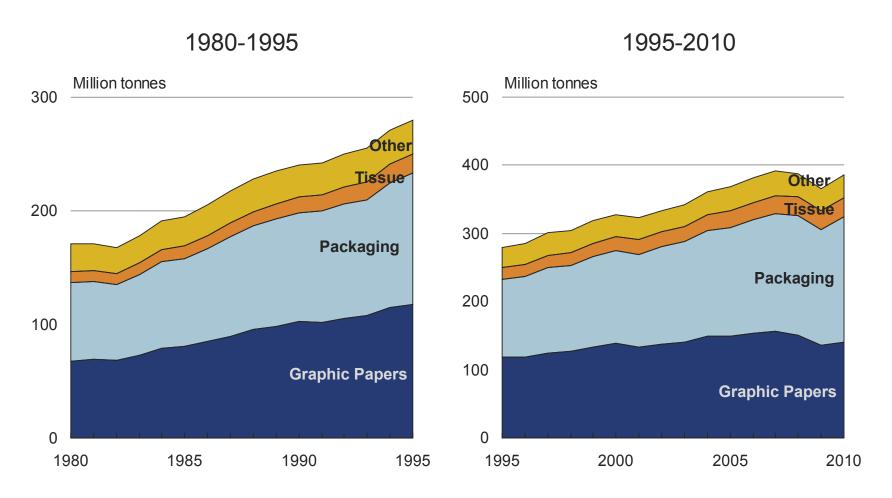
### WORLD OF FIBRE -ARE WE HEADING FROM ERA OF RCP TO A FUTURE OF VIRGIN PULP?

WHO NEEDS FIBRE IN THE FUTURE?



#### **WORLD MARKET FOR PAPER AND PAPERBOARD**

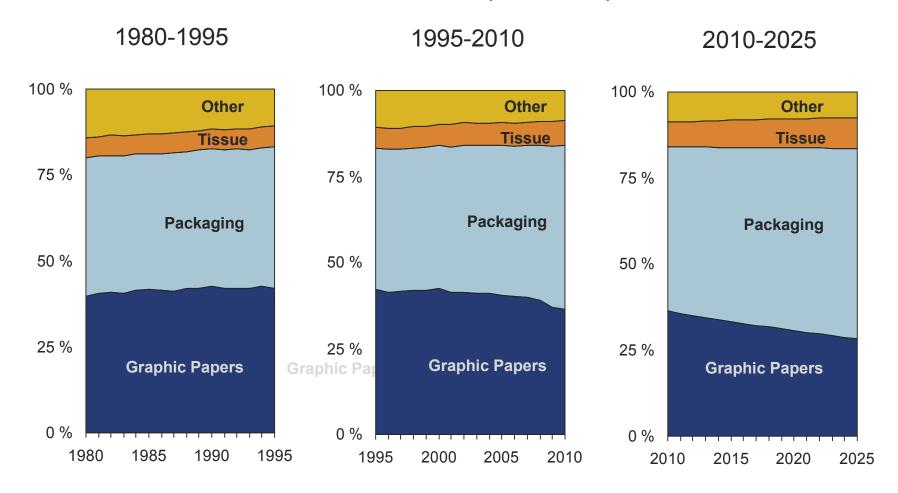
When looking backwards, back in 1995, global demand for graphic papers was healthy. But during the last 15 years something has changed...





#### THE REDUCING SHARE OF GRAPHIC PAPERS

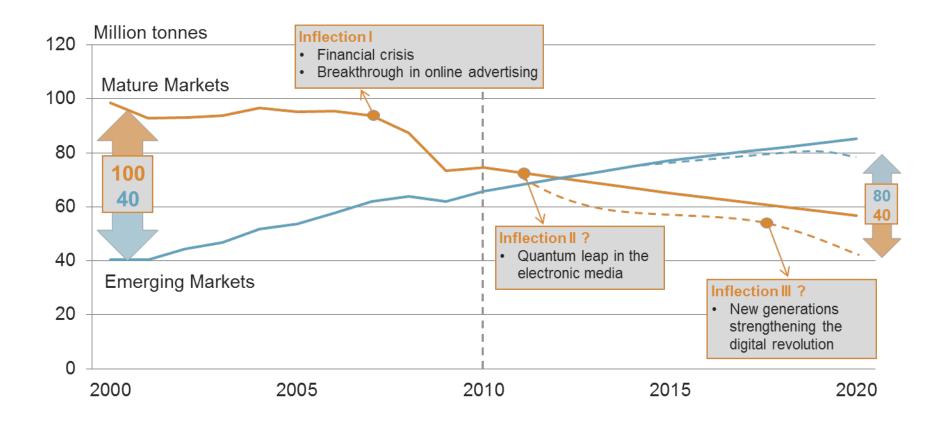
It is clear that graphic papers are loosing market share. This impacts the global fibre balance while the sector acts both as a user (destination) and as a source of fibre.





#### **GRAPHIC PAPER SUNSET – FUTURE INFLECTION POINTS?**

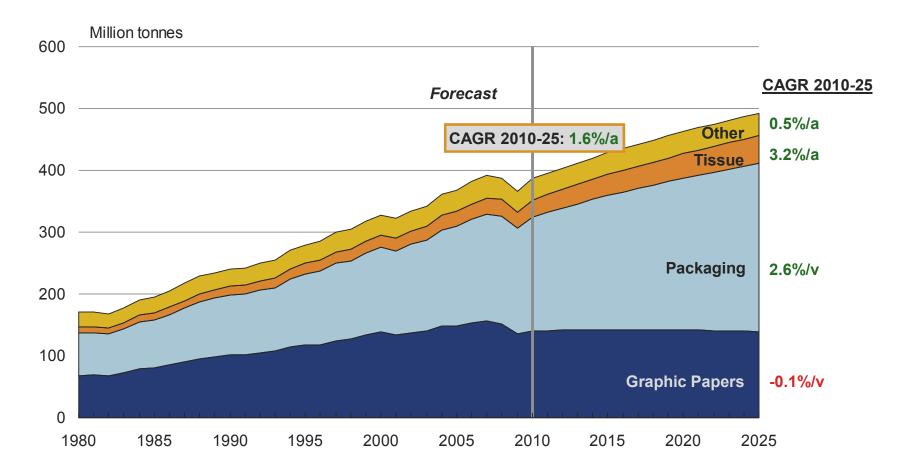
Rapidly changing balance of power between mature and emerging regions





#### **BEYOND GRAPHIC PAPERS...**

When we look at the big picture, it is easy to see who needs fibre in the future. To put it simple, all growth is in tissue and packaging.

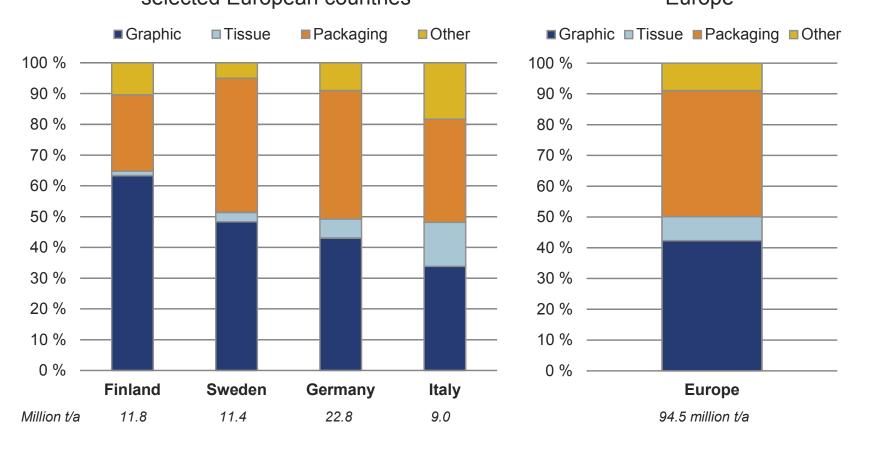




#### INDUSTRY STRUCTURE IN SELECTED EUROPEAN COUNTRIES

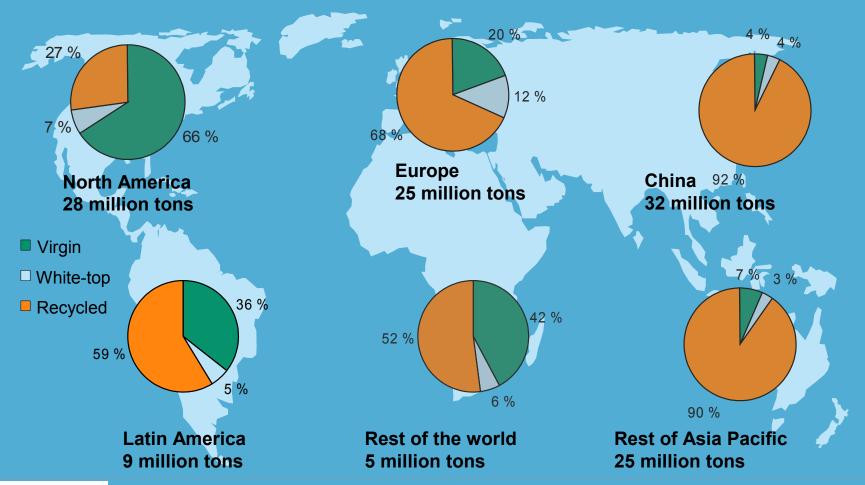
Production structure in Sweden and Germany corresponds with the European consumption breakden structure in selected European countries

Consumption structure in Europe





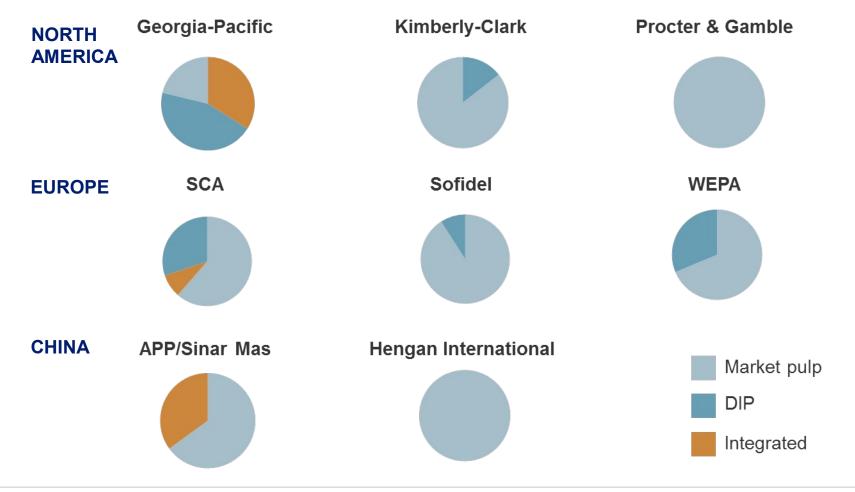
#### **CONTAINERBOARD MARKETS BY REGION IN 2010**





#### TOP TISSUE PRODUCERS HAVE DIVERSE FIBRE STRATEGIES

Driven by market segment/product quality focus (At-home and Away-from-Home), scale and technology.





### WORLD OF FIBRE -ARE WE HEADING FROM ERA OF RCP TO A FUTURE OF VIRGIN PULP?

WHERE IS FIBRE MOSTLY NEEDED?



#### SO WHERE IS FIBRE NEEDED?

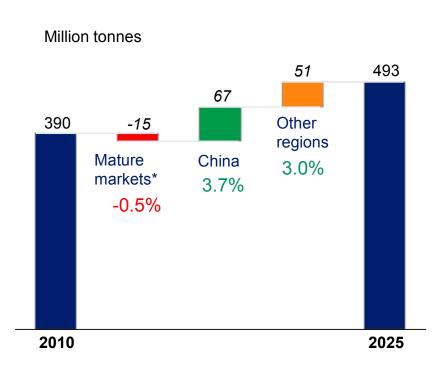
The growth of paper and paperboard production is expected to be highest in China and other South East Asia. Graphic paper production will decrease globally.

Million tonnes

2010

#### **Total Paper and Board Production**

#### **Graphic Paper Production**





<sup>\*)</sup> Mature markets: North America, Western Europe and Japan



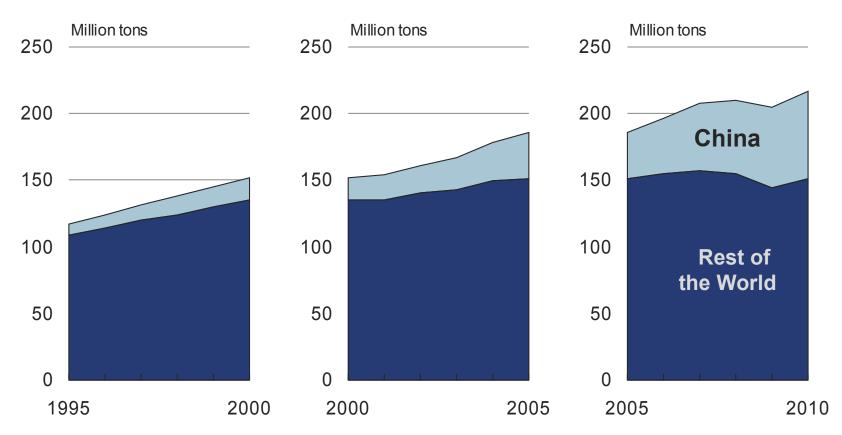
2025

#### 30% OF GLOBAL RECOVERED PAPER IS CONSUMED IN CHINA

Recovered paper is particularly important to China.

One of the key engines behind the success of the Chinese paper and board industry.

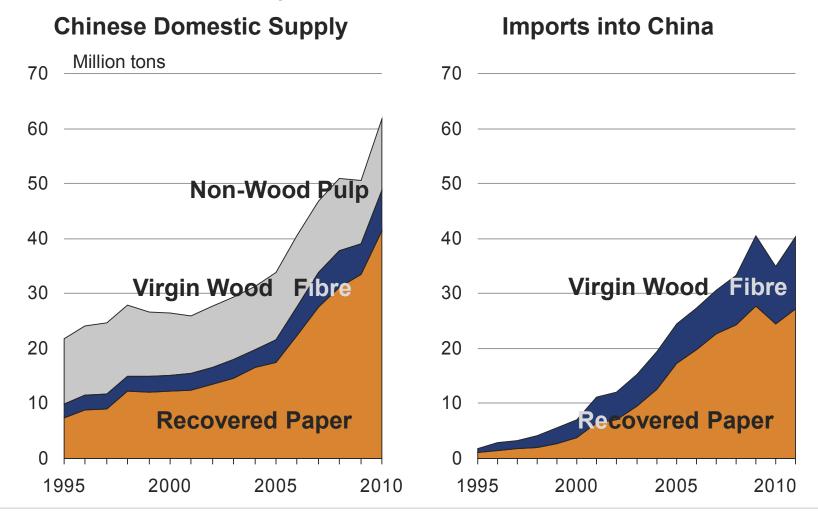
#### **Global Demand for RCP**





#### **HOW IS CHINA PROCURING FIBRE?**

By 2010 China demand for papermaking fibre was close to 100 million tons – about 40% of that was imported.





# WORLD OF FIBRE – ARE WE HEADING FROM ERA OF RCP TO A FUTURE OF VIRGIN PULP?

WHAT IS THE ROLE OF RCP?



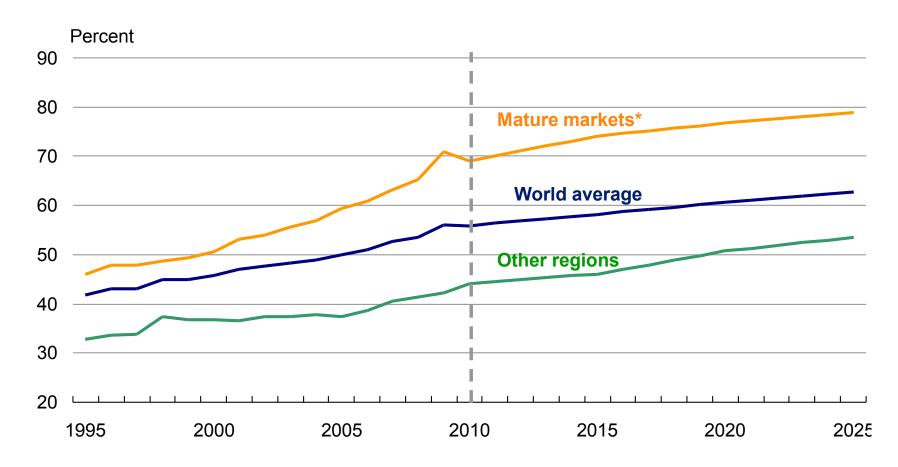
#### **LOOKING AT RECOVERED PAPER**

Main Grades	Grade Classification (ERPA*)	Share of Global Consumption
	High grades and pulp substitutes (HG/PS)	10%
	Old news and magazines (de-inking grades)	21%
16, 22.57	Old corrugated containers (OCC)	51%
	Mixed grades	18%



#### **COLLECTION RATES APPROACHING THEORETICAL LIMITS**

Stronger than expected decline in graphic paper consumption would tighten the recovered paper market balance considerably.

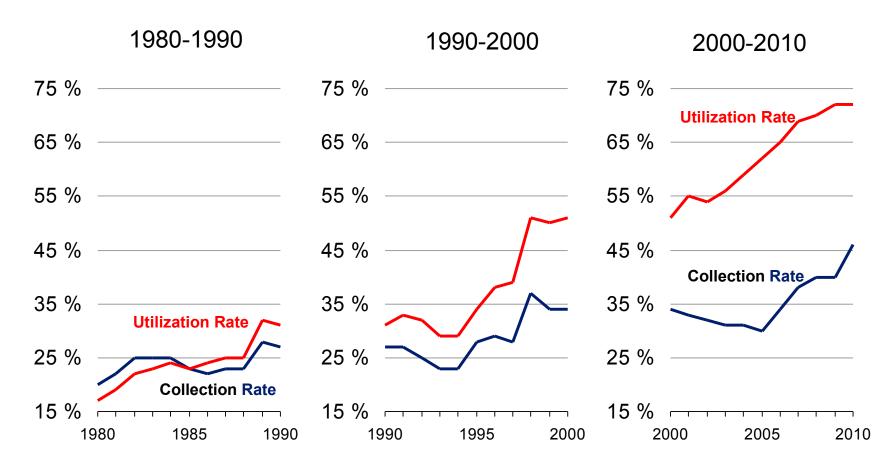


<sup>\*)</sup> Mature markets: North America, Western Europe and Japan



#### UTILIZATION AND COLLECTION OF RCP IN CHINA

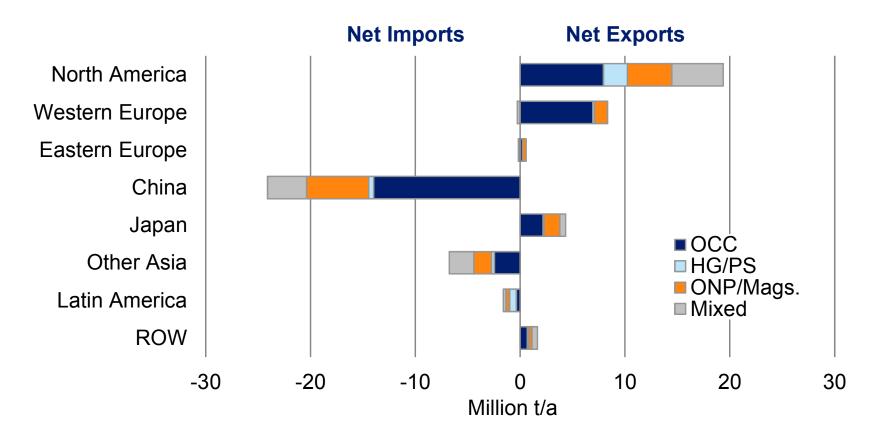
The utilization rate of RCP is high in China – there is a need to collect more domestically, but how much more is possible?

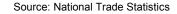




#### **RECOVERED PAPER NET TRADE BY REGION IN 2010**

The main sources recovered paper - USA, Western Europe and Japan - are also the markets showing declining demand for paper; So where will all this fibre come from in the future?





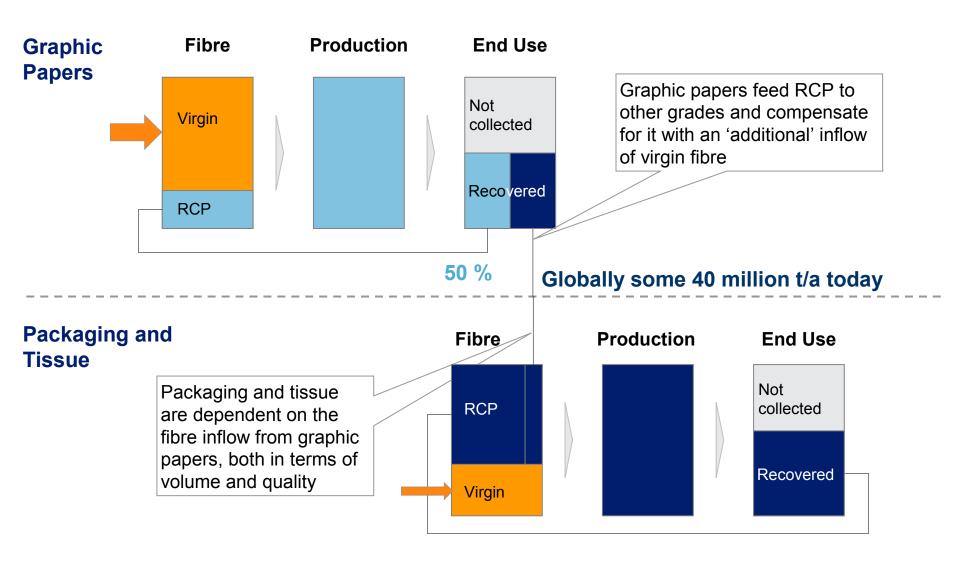


# WORLD OF FIBRE – ARE WE HEADING FROM ERA OF RCP TO A FUTURE OF VIRGIN PULP?

ARE THE CURRENT RCP SOURCES GETTING TOO SMALL?



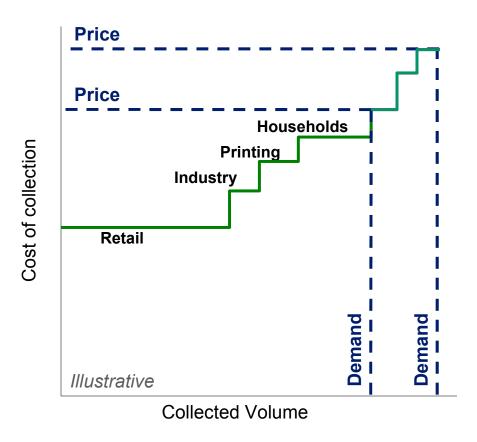
#### GRAPHIC PAPERS PROVIDE FIBRE TO PACKAGING AND TISSUE





### INCREASING COLLECTION RATES WILL LIKELY LEAD TO HIGHER COLLECTION COSTS AND PRICES

Since low-cost sources are already largely utilised, it is likely that the marginal cost of collection will go up in the future. This will drive prices higher.





#### RCP PRICES ARE RISING FASTER THAN KRAFT PULP

#### Price index for ONP and BHKP in the USA 1980-2011



1990-1999

2000-2011

**ONP** 

**BHKP** 

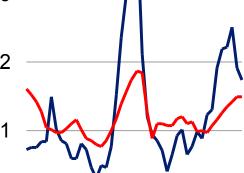


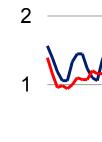


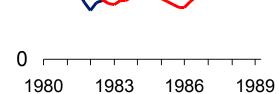




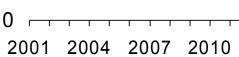






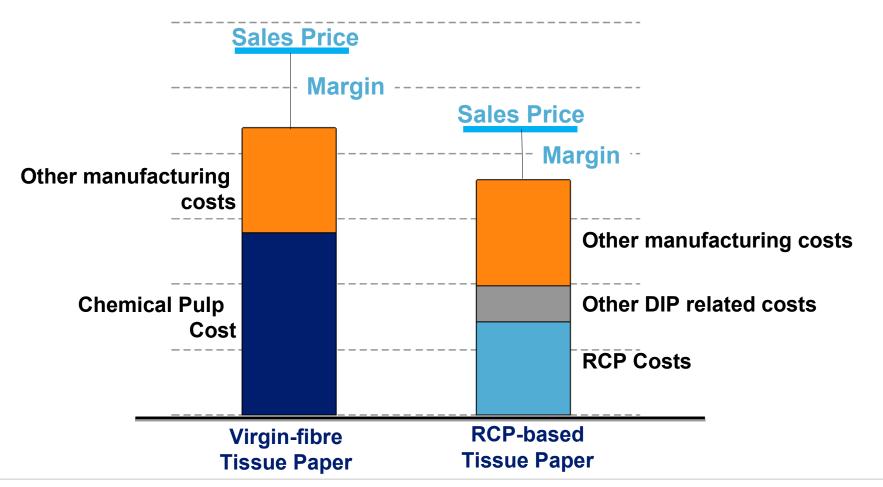






#### SWITCHING TO CHEMICAL PULP....A VALUE CREATION ROUTE

There is an incentive, in e.g. many tissue products, to upgrade to market pulp as the cost of recycled fibre rises above the paying capability of the product.





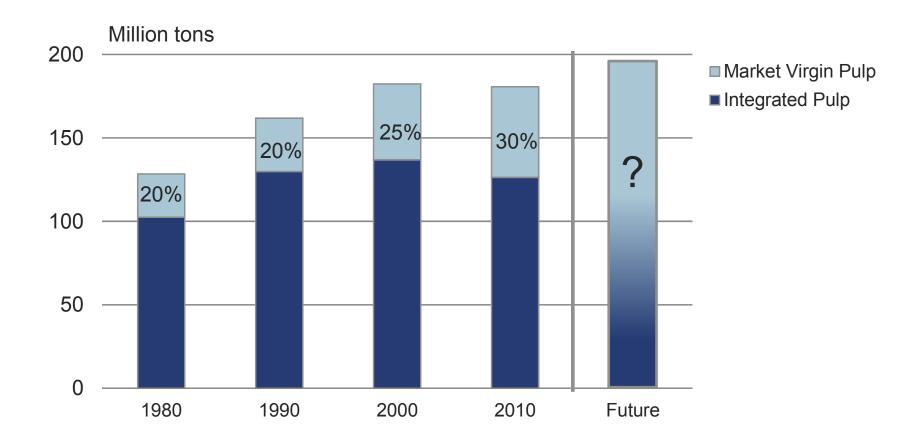
# WORLD OF FIBRE – ARE WE HEADING FROM ERA OF RCP TO A FUTURE OF VIRGIN PULP?

HOW WILL NEW ROLE OF VIRGIN MARKET PULP BE DEFINED?



#### **WORLD VIRGIN PAPERMAKING FIBRE DEMAND**

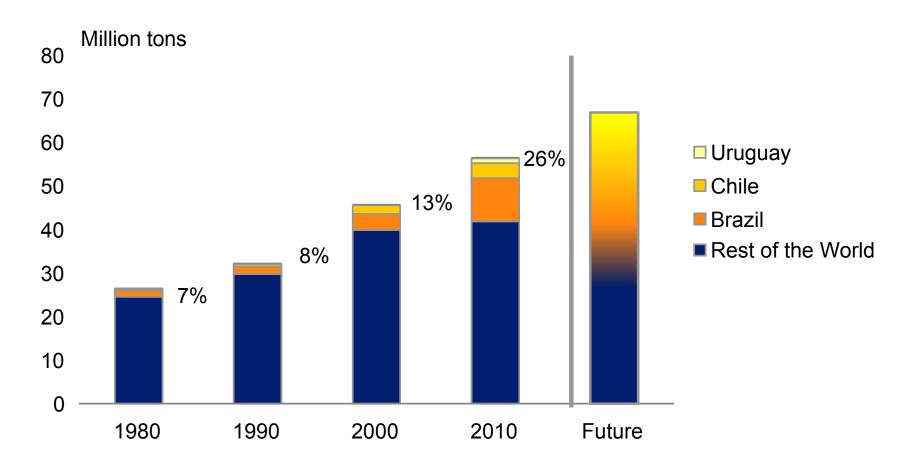
What is the future role of market pulp?





#### THE ROLE OF SOUTH AMERICA IN MARKET PULP BUSINESS

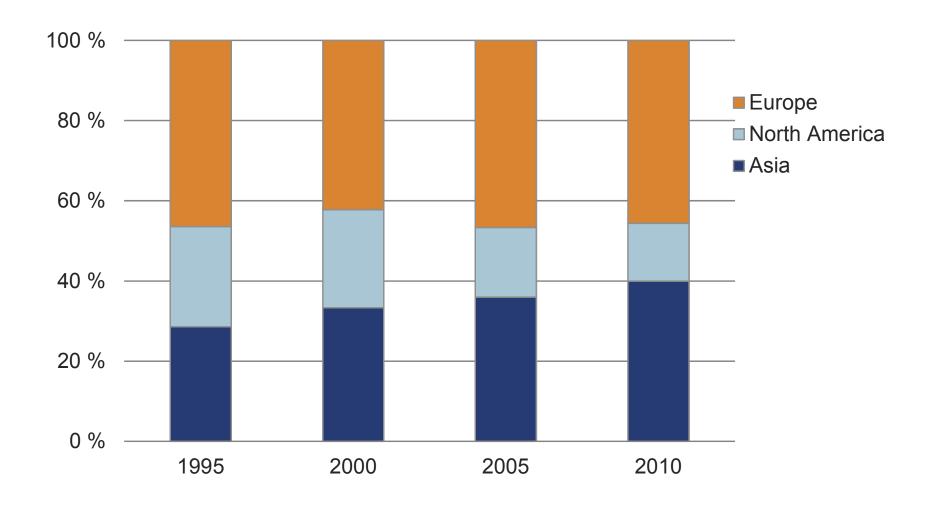
South America has become a key player in the global market pulp business. This role will increase substantially in the next decade.





#### THE ROLE OF MATURE MARKETS - CHANGING?

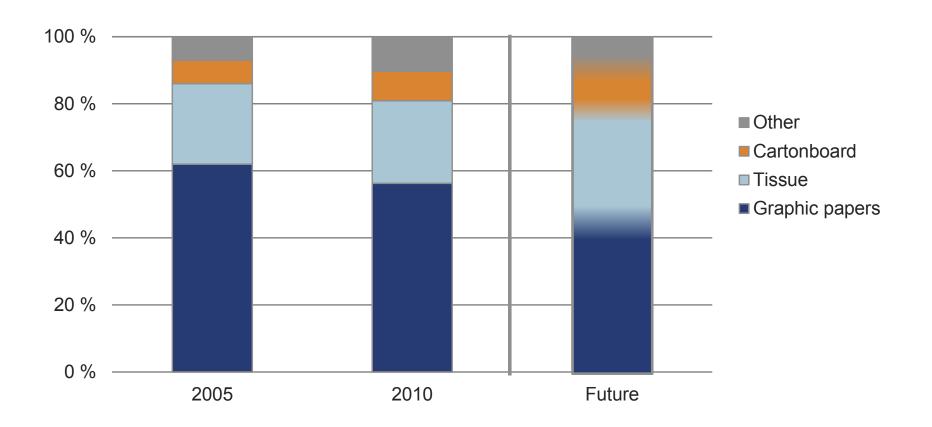
#### **Development of exports of Kraft pulp from South America**





#### **GROWTH NEEDS TO BE FOUND OUTSIDE GRAPHIC PAPERS**

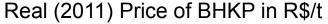
#### Development of end uses for BHKP market pulp

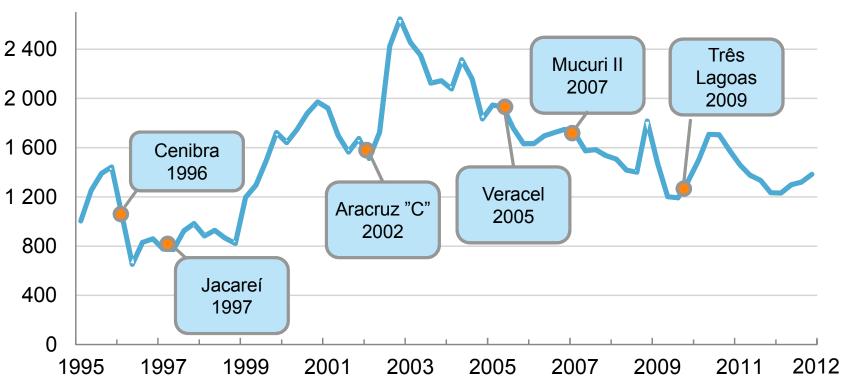




#### **BHK PULP PRICE DEVELOPMENT – IN BRAZILIAN REAIS**

The strengthening of the Real has had a major impact on the profitability of pulp industry.



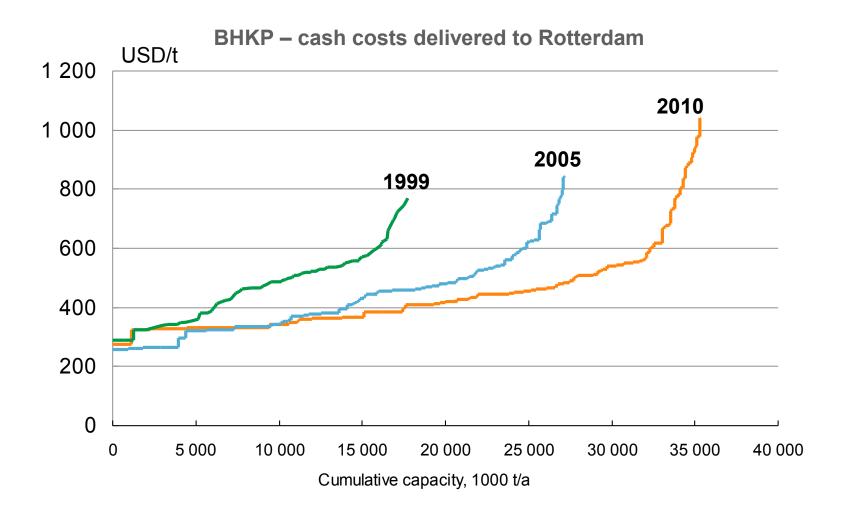


Examples of pulp mill/line start-ups



#### ...AND AS MORE CAPACITY ENTERS THE MARKET ...

A flat and rising cost curve is changing the attractiveness of market pulp business.



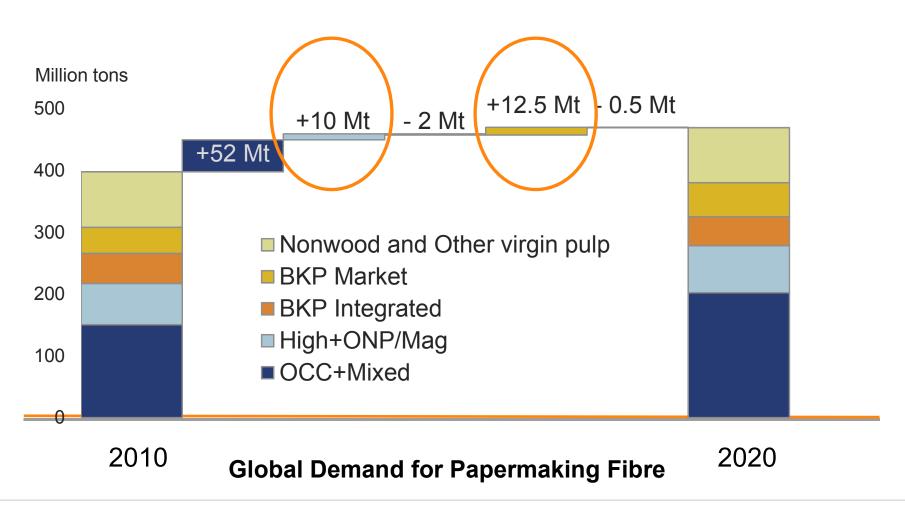


### WORLD OF FIBRE -ARE WE HEADING FROM ERA OF RCP TO A FUTURE OF VIRGIN PULP?

CONCLUSIONS



### A GROWTH OPPORTUNITY IN THE GLOBAL PAPERMAKING FIBRE BUSINESS





#### **THANK YOU!**



#### **CONTACT:**

SAARA SÖDERBERG DIRECTOR, GLOBAL PRACTICE LEADER SAARA.SODERBERG@POYRY.COM PHONE: +358 40 533 6658

